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Tahun Anggaran	Kepaniteraan	Sekjen	Jumlah
1995-1996	9.718.155.000	4.927.610.000	14.645.765.000
1996-1997	10.830.283.000	5.682.660.000	16.512.943.000
1997-1998	12.049.397.000	6.383.050.000	18.432.447.000
1998-1999	12.853.790.000	6.927.586.000	19.781.376.000
1999-2000	21.107.776.000	7.525.720.000	28.633.496.000
2000	19.405.423.000	6.591.215.000	25.996.638.000
2001	29.126.872.000	9.212.985.000	38.339.857.000
2002	31.949.463.000	12.807.868.000	44.757.331.000

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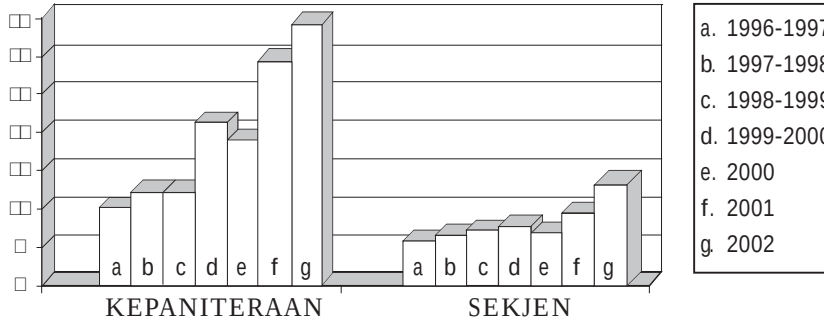

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Tahun Anggaran	Jumlah (Rp)
1995 - 1996	5.948.157.000
1996 - 1997	7.543.388.000
1997 - 1998	8.119.655.000
1998 - 1999	7.821.256.000
1999 - 2000	8.959.263.000

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Tahun Anggaran	Jumlah (Rp)
2000[139]	6.836.414.000
2001	19.757.707.000
2002	34.745.736.000

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2.1. Kondisi Normatif dan Empiris

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2.2. Permasalahan

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2.3. Rekomendasi

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2.4. Indikator Keberhasilan

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3.1. Kondisi Normatif dan Empiris

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3.2. Permasalahan

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3.3. Rekomendasi

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3.4. Indikator Keberhasilan

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4.1. Kondisi Normatif, Empiris dan Permasalahannya

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4.2. Rekomendasi

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4.3. Indikator Keberhasilan

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5 Kondisi Normatif, Empiris dan Permasalahannya

5.1. Kondisi Normatif, Empiris dan Permasalahannya

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5.2. Rekomendasi

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5.3. Indikator Keberhasilan

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6.1. Kondisi Empiris dan Permasalahannya

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No.	KEGIATAN	DUK	RAPBN	DIK
1.	**SEKJEN**			
	Belanja Pegawai	4.819.652	4.773.810	4.771.290
	Belanja Barang	4.723.454	3.380.434	3.380.434
	Belanja Pemeliharaan	1.447.384	951.717	951.717
	Belanja Perjalanan	245.180	109.544	109.544
2	**KEPANITERAAN**			
	Belanja Pegawai	23.490.737	23.479.805	23.490.737
	Belanja Barang	4.179.954	4.179.954	5.635.375
	Belanja Pemeliharaan	154.700	116.424	116.424
	Belanja Perjalanan	2.326.666	1.350.689	1.350.689

No.	KEGIATAN	DUK	RAPBN	DIK
1.	**SEKJEN**			
	Belanja Pegawai	4.981.927	5.171.183	5.161.703
	Belanja Barang	6.436.600	3.942.396	6.411.126
	Belanja Pemeliharaan	1.256.320	1.109.930	1.107.284
	Belanja Perjalanan	144.000	127.755.	127.755

No.	KEGIATAN	DUK	RAPBN	DIK
2	**KEPANITERAAN**			
	Belanja Pegawai	23.490.737	25.446.112	25.436.742
	Belanja Barang	5.635.375	4.874.294	4.808.329
	Belanja Pemeliharaan	156.940	135.743	135.743
	Belanja Perjalanan	2.414.780	1.575.227	1.568.649

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6.2. Rekomendasi

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6.3. Indikator Keberhasilan

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No.	Jenis Fasilitas	Prosentase
1.	Kendaraan dinas	80%
2.	Perumahan	75%
3.	Komputerisasi dan sistem informasi	65%
4.	Pengamanan pribadi dan keluarga	60%
5.	Perpustakaan	45%

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1.1. Proses Pendaftaran Perkara

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1.2. Pemrioritasan Perkara

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2.1. Pendaftaran Perkara

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2.2. Pemrioritasan Perkara

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3.1. Pendaftaran di Sub Dit

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3.2. Pemrioritasan Perkara

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4. Indikator Keberhasilan

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2.1. Pendistribusian Perkara Yang Tidak Efisien

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2.2. Ketiadaan Sistem Kamar

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2.3. Penentuan Majelis oleh Ketua Tim dan Pembagian Perkara dalam Majelis

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2.4. Pendistribusian Perkara di Luar Pola Standar

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3.1. Pendistribusi Perkara Berdasarkan Klasifikasi

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3.2. Sistem Kamar

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3.3. Pembagian Majelis dan Pembagian Perkara dalam Majelis

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1.1. Pembuatan Resume

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1.2. Proses Memeriksa dan Memutus Perkara

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2.1. Pembuatan Resume

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2.2. Proses Memeriksa dan Memutus Perkara

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3.1 Pembuatan Resume

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3.2. Proses Memeriksa dan Memutus Perkara

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1.1. Pembuatan Konsep Putusan dan Pengetikan

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1.2. Pengarsipan dan Pengiriman Berkas

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Tahun	Kasasi				Perincian Putusan			
	Sisa awal	Masuk	Putus	Sisa akhir	Kabul	%	Tolak	%
1995	14.220	6.123	7.472	12.871	1.358	18,17	6.114	81,83
1996	12.871	6.691	5.285	14.279	835	15,81	4.448	84,19
1997	14.279	5.259	5.884	13.654	769	13,97	5.115	86,93
1998	13.654	7.815	7.723	13.716	1.150	14,89	6.573	85,11
1999	13.716	6.958	9.780	10.924	1.458	14,91	8.322	85,09
2000	10.924	3.211	4.428	9.707	584	13,91	3.844	86,81
Total	14.220	36.057	40.570	9.707	6.154	15,17	3.844	84,83
Tahun	**Peninjauan Kembali**				**Perincian Putus**			
	Sisa awal	Masuk	Putus	Sisa akhir	Kabul	%	Tolak	%
1995	2.424	967	689	2.702	20	2,90	669	97,09
1996	2.702	1.172	674	3.200	26	3,86	648	96,14
1997	3.200	837	1.063	2.974	60	5,64	1.003	94,36
1998	2.974	883	1.792	2.065	86	4,80	1.706	95,20
1999	2.065	850	969	1.946	55	5,68	914	94,32

Sumber: Laporan Kegiatan MARI Tahun 1999-2000

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[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	PERINCIAN PUTUS				[illegible]
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		PENINJAUAN KEMBALI							
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		PENINJAUAN KEMBALI							
					PERINCIAN PUTUS				
						%		%	
		121	87	82	1	1,22	81	98,78	126
		126	76	81	4	4,94	77	95,06	121
		121	64	73	4	5,48	69	94,52	112
		112	83	100	3	3,00	97	97	95
		95	76	46	5	10,87	41	89,13	125
		125	60	34	2	5,88	32	94,12	151

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		PENINJAUAN KEMBALI							
					PERINCIAN PUTUS				
						%		%	

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		PENINJAUAN KEMBALI							
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					PERINCIAN PUTUS				
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		PENINJAUAN KEMBALI							
					PERINCIAN PUTUS				
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		PENINJAUAN KEMBALI							
					PERINCIAN PUTUS				
								%	

No.	Klasifikasi	1997	1998	1999	2000	2001	Jumlah
1.	Tindak Pidana terhadap kesusilaan dan Kehormatan	7	17	13	19	15	71
2.	Tindak Pidana terhadap Harta Kekayaan	13	15	6	9	10	53
3.	Tindak Pidana Korupsi	-	1	-	-	-	1
4.	Tindak Pidana Narkotika	2	1	2	5	4	14
5.	Desersi	14	13	11	11	9	58
6.	Tindak Pidana Terhadap Tubuh dan Nyawa Orang	9	15	16	15	19	74
7	Tindak Pidana Lain-lain	5	7	4	7	6	29
Jumlah		**50**	**69**	**52**	**66**	**63**	**300**

No.	Klasifikasi	1997	1998	1999	2000	2001	Jumlah
1.	Tindak Pidana terhadap kesusilaan dan Kehormatan	1	-	1	1	-	3
2.	Tindak Pidana terhadap Harta Kekayaan	1	2	1	-	1	3
3.	Tindak Pidana Korupsi	-	-	-	1	-	1
4.	Tindak Pidana Narkotika	-	-	-	-	1	1
5.	Desersi	-	-	-	-	1	1
6.	Tindak Pidana Terhadap Tubuh dan Nyawa Orang	-	1	-	1	1	3
7	Tindak Pidana Lain-lain	-	-	-	-	-	-
Jumlah		**2**	**3**	**2**	**3**	**4**	**14**

No.	Klasifikasi	Kasasi	Peninjauan Kembali
1.	Isbat Nikah	19	8
2.	Izin Nikah	2	-
3.	Cerai/Talak (Kumulasi dengan Perkara lain)	1.402	91
4.	Warisan	807	122
5.	Hibah dan Wakaf	68	5
6.	Harta Bersama	231	11
7.	Hadhonah	41	3
8.	Nafkah	25	2
9.	Izin Poligami	5	2
	Jumlah	**2600**	**244**

NO.	KLASIFIKASI	1997	1998	1999	2000	2001	JUMLAH
1.	Perikatan	742	1513	1200	1127	1242	5824
2.	Hub. Keluarga, Perkawinan & Perceraian	116	165	171	140	164	756
3.	Warisan	295	458	290	385	472	1900
4.	Tanah	1310	2485	1368	1611	1428	8202
5.	Benda	75	124	236	228	184	847
6.	Orang & Kewarganega:raan	0	1	4	0	2	7
7.	Perjanjian Kerja	12	35	24	45	37	153
8.	Hibah	9	14	9	8	10	50
9.	Lain-lain	227	597	485	491	399	2199

No.	KLASIFIKASI	TAHUN 1997	TAHUN 1998	TAHUN 1999	TAHUN 2000	TAHUN 2001
1.	Keamanan Negara.	-	-	-	-	19
2.	Martabat Kepala Negara.	-	-	-	-	-
3.	Penguasa/Alat Negara.	-	-	12	-	-
4.	Ketertiban umum.	128	67	98	117	146
5.	Kesusilaan & Kehormatan.	194	159	137	104	173
6.	Kemerdekaan.	52	46	67	109	112
7.	Nyawa dan tubuh orang.	465	435	357	353	364
8.	Harta kekayaan.	503	570	512	517	597
9.	Subversi.	2	4	-	-	-
10.	Korupsi.	48	64	110	182	146
11.	Ekonomi.	7	-	-	-	-
12.	Narkotika/ Psikotropika.	60	107	65	118	210
13.	Penerbitan/Percetakan.	-	-	-	-	-
14.	Tindak Pidana Lain-lain.	218	226	229	371	358
	JUMLAH	**1685**	**1696**	**1595**	**1880**	**2140**

No.	KLASIFIKASI	TAHUN 1997	TAHUN 1998	TAHUN 1999	TAHUN 2000	TAHUN 2001
1.	Keamanan Negara.	-	-	-	-	-
2.	Martabat Kepala Negara.	-	-	-	-	-
3.	Penguasa / Alat Negara.	-	-	-	-	-
4.	Ketertiban umum.	1	4	2	-	-
5.	Kesusilaan & Kehormatan.	5	2	9	4	1
6.	Kemerdekaan.	2	6	8	8	7
7.	Nyawa dan tubuh orang.	10	13	12	12	7
8.	Harta kekayaan.	15	17	18	18	26
9.	Subversi.	-	-	-	-	-
10.	Korupsi.	9	6	4	4	5
11.	Ekonomi.	1	-	-	-	-
12.	Narkotika / Psikotropika.	1	2	3	3	5
13.	Penerbitan / Percetakan.	-	-	-	-	-
14.	Tindak Pidana Lain-lain.	17	23	20	27	24
	JUMLAH	**61**	**73**	**76**	**81**	**51**

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Faktor Penyebab	Prosentase (%)
Tidak ada pembatasan perkara	80%
Jumlah Hakim Agung kurang	70%
Manajemen perkara yang lemah	65%
Kinerja Hakim Agung yang rendah	60%
Adanya tugas-tugas non mengadili	55%
Minimnya insentif bagi Hakim Agung yang produktif	45%
Minimnya kuantitas dan kualitas staf pendukung	45%

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2.1. Perbaikan Manajemen Perkara, Produktivitas dan Kualitas Hakim Agung serta Staf Pendukung

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2.2 Meminimalisir Jumlah Perkara yang Masuk ke MA

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2.3. Audit Jumlah Perkara

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Jumlah Perkara yang Diputus per Bulan	Prosentase
Di atas 50 perkara	30%
41-50 perkara	30%
31-40 perkara	20%
21-30 perkara	10%
Di bawah 20 perkara	5%

Faktor yang Mempengaruhi	Prosentase
Masalah yang bergantung pada kinerja Hakim Agung yang lain	85%
Tingkat kesulitan perkara	60%
Sesuai dengan rasio jumlah Hakim Agung dan beban perkara	45%
Sesuai jumlah perkara yang didistribusikan dalam sebulan	45%
Jumlah Hakim Agung yang dirasakan kurang memadai	40%
Adanya tugas-tugas non mengadili	35%
Adanya kuota perkara yang didistribusikan dalam tim	30%
Minimnya insentif bagi Hakim Agung yang produktif	25%

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